KNM GROUP BERHAD
Registration No.: 200001018741 (521348-H)
Incorporated in Malaysia

MINUTES OF THE EXTRAORDINARY GENERAL MEETING OF THE MEMBERS OF THE COMPANY HELD AT HANG LI PO BALLROOM, LEVEL 4, MINES BEACH RESORT, JALAN DULANG, THE MINES RESORT CITY, 43300 SERI KEMBANGAN, SELANGOR, DARUL EHSAN ON THURSDAY, 30 OCTOBER 2025 AT 10.30 A.M.

PRESENT

Board of Directors

Tunku Dato' Yaacob Khyra	*(Non-Executive Chairman)*
Ravindrasingham A/L Balasingham	*(Group Chief Executive Officer / Executive Director)*
Thulasy Suppiah	*(Independent Non-Executive Director)*
Dato' Abd.Gani bin Yusof	*(Independent Non-Executive Director)*
Andrew Veno	*(Independent Non-Executive Director)*
Dato' Sri Naresh Mohan	*(Non-Independent Non-Executive Director)*

Absent with Apologies

James Beltran	*(Non-Executive Deputy Chairman)*
Yee Hong Ho	*(Senior Independent Non-Executive Director)*
Ho Soo Woon	*(Independent Non-Executive Director)*
Datuk Uwe Ahrens	*(Non-Independent Non-Executive Director)*

Cha Fui Min	*(Group Chief Financial Officer)*
Lee Yao Lung	*(Senior Accountant)*
Eric Tan Kai Meng, Symphony Corporate Services Sdn Bhd	*(Poll Administrator)*
Tan Lian Hong, Propoll Solutions Sdn Bhd	*(Scrutineer)*

SHAREHOLDERS & PROXIES — AS PER ATTENDANCE LIST ATTACHED EXCLUDING THE CHAIRMAN OF THE MEETING WHO WAS APPOINTED BY THE SHAREHOLDERS TO REPRESENT THEIR INTEREST

IN ATTENDANCE

Kenneth Goh Kwan Weng	*(Company Secretary)*

CHAIRMAN OF THE MEETING

Tunku Dato' Yaacob Khyra ("**Tunku Dato' Chairman**").

NOTICE OF MEETING

The notice convening the Meeting was tabled and taken as read. The Notice of the Extraordinary General Meeting ("**EGM**") dated 9 October 2025 had been circulated to all members of the Company in accordance with the Company's Constitution.

It is to be noted that the EGM was convened by MAA Group Berhad, the shareholder of the Company holding not less than 10% of the issued share capital of the Company.

QUORUM

(A) The Company Secretary confirmed that as at 24 October 2025, being the cut-off date for determining who shall be entitled to attend the Company's EGM, the Company had 31,761 depositors, and the total number of issued shares stood at 4,044,064,080 ordinary shares.

Based on the registration data given by the Share Registrar as at 10.30 a.m. on 30 October 2025, 45 members registered for attendance at the EGM.

(B) The Meeting noted that shareholders of 1,275,138,534 shares lodged their proxies within the stipulated time and holders of 768,236,929 shares appointed the Chairman of the Meeting to be their proxy.

The requisite quorum being present pursuant to Article 82 of the Company's Constitution, Tunku Dato' Chairman declared the Meeting duly convened.

1. MOTION TO ADJOURN MEETING

1.1 At this juncture, the Chairman informed the shareholders that, as the Chairman of this Meeting would now proceed with the procedural motion on the adjournment of the EGM.

1.2 The Chairman explained that the motion to adjourn was proposed following suggestions that the Meeting be held after the delisting of KNM Group Berhad ("KNM"), to avoid any issue of non-compliance with Bursa Malaysia Securities Berhad's Main Market Listing Requirements.

1.3 The Chairman further elaborated that KNM is scheduled to be delisted on 5 November 2025 and from that date onwards, the Company would no longer be bound by the Main Market Listing Requirements. If the Meeting were to proceed on this date, Bursa Malaysia had indicated that any vote conducted would be considered invalid.

1.4 While the Company could challenge such a position in court, the Chairman emphasised that the primary objective was to complete the proposed disposal of Borsig to NGK Insulators, Ltd ("NGK"). Based on the advice from legal counsel, it was recommended that the Meeting be adjourned to Thursday, 6 November 2025, after the delisting, to ensure that the resolutions passed would be deemed proper and valid and not be subject to challenge nor questioned.

1.5 The Chairman also informed the Meeting that NGK had expressed concern regarding the validity of any vote taken before delisting, which could affect their decision to proceed with the transaction.

1.6 In view of the above, the Chairman advised shareholders to support the motion to adjourn to safeguard the transaction and maintain NGK's commitment to the sale. The Chairman then proposed that the EGM be adjourned to Thursday, 6 November 2025.

1.7 The Chairman apologised to shareholders for the inconvenience of attending the Meeting twice but reiterated that the adjournment was necessary to ensure the successful completion of the Borsig disposal.

1.8 The Chairman informed shareholders that as the Chairman of this Meeting, he has the right to propose the motion to adjourn with the consent of shareholders, and that the Meeting would be adjourned with such consent. The Chairman further stated that shareholders' consent for the adjournment would first be sought by a show of hands, and if consent was not obtained, a poll would be conducted instead.

1.9 Before proceeding to put to vote the motion to adjourn, the Chairman invited shareholders to raise any questions. Shareholders were advised to confine their questions to procedural matters only.

1.10 The Chairman then informed that, should the adjournment be approved, the EGM would reconvene at 10:30 a.m. on Thursday, 6 November 2025, at The Mines, albeit possibly in a different room.

1.11 A shareholder, Mr Ganapathy, expressed his understanding of the situation but voiced concern regarding NGK's position with regards the completion of the sale of Borsig and sought clarification as to whether NGK had agreed to grant an extension for the completion of the proposed disposal of Borsig.

1.12 In response, the Chairman clarified that under the Sale and Purchase Agreement ("SPA"), all conditions precedent were initially required to be fulfilled by the end of September 2025, but NGK had granted an extension to 31 October 2025. The final completion date of the transaction remained 15 November 2025.

1.13 The Chairman further explained that although no written confirmation had been received from NGK regarding an additional seven-day extension, NGK had indicated through their legal advisors that any approval obtained from an EGM held prior to delisting might risk the decision to dispose to be regarded as invalid. In light of this, the Board had taken the decision in the best interest of the Company to adjourn the EGM to ensure that the resolution on the disposal of BORSIG would be valid and regular, thus protecting the interests of shareholders and ensuring compliance with Bursa's requirements.

1.14 The Chairman added that if NGK later attempted to withdraw from the transaction on grounds of procedural delay, the Company could rely on NGK's own correspondence acknowledging concerns about the validity of the EGM held before delisting. He expressed confidence that NGK, having already granted one extension, was acting in good faith and unlikely to terminate the deal over a brief delay.

1.15 The Chairman also clarified that once KNM was delisted on 5 November 2025, the clauses in the SPA referring to Bursa's approval and regularisation plan approval would no longer be relevant.

1.16 Mr Ong Hwee Leong, a shareholder, then queried whether proxy forms submitted for the current EGM would remain valid for the adjourned meeting. The Chairman confirmed that all proxy forms received by the Company for this EGM would remain valid for the adjourned EGM.

1.17 There being no further questions, the Chairman proposed that the Extraordinary General Meeting be adjourned to Thursday, 6 November 2025 at 10:30 a.m. to be held at The Mines.

1.18 The motion for adjournment was then put to a show of hands, and with the requisite majority in favour of the motion to adjourn this Meeting, the Chairman declared the motion carried.

1.19 Accordingly, the Chairman declared the Meeting adjourned to Thursday, 6 November 2025 at 10:30 a.m. to be held at The Mines.

2. CLOSE OF MEETING

2.1 There being no other business to be transacted, the Meeting ended at 10.42 a.m. with a vote of thanks to the Chair.

Confirmed as a correct record

TUNKU DATO' YAACOB KHYRA
CHAIRMAN

Selangor Darul Ehsan
Dated: 30 October 2025

KNM GROUP BERHAD

COMPANY NO. 200001018741 (521348-H)

ATTENDANCE LIST FOR HOLDERS AND PROXIES

EXTRAORDINARY GENERAL MEETING OF KNM GROUP BERHAD HELD AT HANG LI PO BALLROOM, LEVEL 4, MINES BEACH RESORT, JALAN DULANG, THE MINES RESORT CITY, 43300 SERI KEMBANGAN, SELANGOR, MALAYSIA ON THURSDAY, 30 OCTOBER 2025 AT 10:30 AM.

TYPE	HOLDER / PROXY NAME	SIGNATURE
☑ HOLDER ☐ PROXY	Ong Kuan Ming	
☑ HOLDER ☐ PROXY	Lieu Yoke Kham	
☑ HOLDER ☐ PROXY	Michael Chan	
☑ HOLDER ☐ PROXY	ONG CHENG SAN	
☑ HOLDER ☐ PROXY	See Kah Keat	
☑ HOLDER ☐ PROXY	Mohd Azad.	
☑ HOLDER ☐ PROXY	Low Wey Chy	
☑ HOLDER ☐ PROXY	Low Yuet Ngoh	
☑ HOLDER ☐ PROXY	Low Yuet Keong	
☑ HOLDER ☐ PROXY	Khor Pek Choo	
☑ HOLDER ☐ PROXY	SEE TOH Lai Wan	
☑ HOLDER ☐ PROXY	Anu Zaid	
☑ HOLDER ☐ PROXY	Mary Joycee	
☐ HOLDER ☑ PROXY	Ong Hwee Leong	

KNM GROUP BERHAD (200001018741 (521348-H))
ATTENDANCE LIST FOR HOLDERS AND PROXIES
EXTRAORDINARY GENERAL MEETING HELD ON 30 OCTOBER 2025

TYPE	HOLDER / PROXY NAME	SIGNATURE
☑ HOLDER ☐ PROXY	Ganapathy	
☑ HOLDER ☐ PROXY	Ong [illegible]	
☐ HOLDER ☑ PROXY	CHAN LOO UNG	
☑ HOLDER ☐ PROXY	Lee Yew Thani	
☐ HOLDER ☑ PROXY	Rosmiza Bt Md Isa	
☑ HOLDER ☐ PROXY	Ng Lai Kang	
☑ HOLDER ☐ PROXY	NOR FAZRINDA BT M. RAZIP	
☑ HOLDER ☐ PROXY	Jeyaletchumy A/p Sreerengam	
☑ HOLDER ☐ PROXY	Sivakami A/p Karupan	
☑ HOLDER ☐ PROXY	Komala A/P Thulukkanam	
☑ HOLDER ☐ PROXY	TAN SOOK KENG	
☑ HOLDER ☐ PROXY	Rajaswary Krishnan	
☑ HOLDER ☐ PROXY	Subramaniam.	
☑ HOLDER ☐ PROXY	Leow Yuh Ly	
☑ HOLDER ☐ PROXY	Chua Yong Keng	
☐ HOLDER ☑ PROXY	MA LOURDES FRANCISCO	

KNM GROUP BERHAD (200001018741 (521348-H))
ATTENDANCE LIST FOR HOLDERS AND PROXIES
EXTRAORDINARY GENERAL MEETING HELD ON 30 OCTOBER 2025

TYPE	HOLDER / PROXY NAME	SIGNATURE
☑ HOLDER ☐ PROXY	Soong WEE WOON	
☑ HOLDER ☐ PROXY	WONG LIT MEOG.	
☑ HOLDER ☐ PROXY	Lee Jin Keat	
☐ HOLDER ☑ PROXY	ONG CHONG JIN	
☐ HOLDER ☑ PROXY	~~ANAND KANAGALINGAM (MAA GROUP)~~	
☑ HOLDER ☐ PROXY	MOHD AZLAN BIN ABDUL RAHMAN	
☑ HOLDER ☐ PROXY	ZAINAL ABIDIN	
☑ HOLDER ☐ PROXY	MOHD NORIN	
☐ HOLDER ☑ PROXY	WILLIAM VANVLIET III	
☑ HOLDER ☐ PROXY	Chu Kuok Keng	
☑ HOLDER ☐ PROXY	AHMAD ASARI SULAIMAN	
☑ HOLDER ☐ PROXY	Yong Yoke Keong	
☑ HOLDER ☐ PROXY	Siew Bee Chew	
☑ HOLDER ☐ PROXY	Siew Chee Foo	
☑ HOLDER ☐ PROXY	LIM JAN KIM	
☑ HOLDER ☐ PROXY	Tan Hock Boy	